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**CONTRACTOR PERFORMANCE ASSESSMENT REPORT (CPAR)**  
**MODIFIED EVALUATION** **Construction**

**Name/Address of Contractor:**

Company Name: C &amp; M CONTRACTORS, INC.

Division Name:

Street Address: HC 6 BOX 286

City: DONIPHAN

State/Province: MO Zip Code: 639359011

Country: US

DUNS Number: 945067569

PSC: Z1KZ NAICS Code: 237990

**Evaluation Type:** Final**Contract Percent Complete:** 100**Period of Performance Being Assessed:** 02/19/2014 - 08/13/2014**Contract Number:** W912EQ14C0007 **Business Sector & Sub-Sector:** Construction**Contracting Office:** W07V ENDIST MEMPHIS **Contracting Officer:** ANDREA G JACKSON **Phone Number:** 901-544-3357**Location of Work:****Award Date:** 01/31/2014 **Effective Date:** 02/19/2014**Completion Date:** 08/14/2015 **Actual Completion Date:** 08/13/2014**Total Dollar Value:** \$724,483 **Current Contract Dollar Value:** \$715,796**Complexity:** Low **Termination Type:** None**Competition Type:** Not Available for Competition **Contract Type:** Firm Fixed Price**Key Subcontractors and Effort Performed:****DUNS:****Effort:****DUNS:****Effort:****DUNS:****Effort:****Project Number:** W912EQ-14-C-0007**Project Title:**

Dudley Ditch Clearing &amp; Snagging, Drainage District No. 12 of Stoddard County, Missouri

**Contract Effort Description:**

The work consist of furnishing all plant, labor and materials for clearing and snagging of Dudley Ditch, to include clearing, snagging, and disposal of debris/material therefrom; seeding and mulching; and environmental protection.

**Small Business Utilization:**

Does this contract include a subcontracting plan? No

Date of last Individual Subcontracting Report (ISR) / Summary Subcontracting Report (SSR): N/A

<b>Evaluation Areas</b>	<b>Past Rating</b>	<b>Rating</b>
Quality:	N/A	Very Good
Schedule:	N/A	Very Good
Cost Control:	N/A	Very Good

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Management:	N/A	Very Good
Utilization of Small Business:	N/A	N/A
Regulatory Compliance:	N/A	Satisfactory
Other Areas:		
(1) SAFETY COMPLIANCE:		Satisfactory
(2) :		N/A
(3) :		N/A

**Variance (Contract to Date):**

Current Cost Variance (%): Completion Cost Variance (%):

Current Schedule Variance (%): Completion Schedule Variance (%): -38

**Assessing Official Comments:**

QUALITY: i. Adequacy and implementation of Contractor's Quality Control Plan (SATISFACTORY)

ii. Contractor's ability to maintain quality control and accuracy of QC documentation (VERY GOOD). The contractor completed all submittals on time or early with none having to be returned for corrections.

iii. Implementation of the 3-phase inspection process (SATISFACTORY)

iv. Quality of workmanship (VERY GOOD) The contractor provided a quality project with little to no prompting required by the Government.

v. Work was in accordance with the plans and specifications (SATISFACTORY)

SCHEDULE: i. Quality and timeliness of the initial schedule submission (SATISFACTORY)

ii. Adherence to the approved schedule (VERY GOOD)

The contractor completed all work for the project 106 calendar days ahead of the Contract Required Completion Date.

iii. Communication and submittal of schedule revisions (SATISFACTORY)

iv. Corrective action taken by the Contractor when schedule has slipped through fault of Contractor (VERY GOOD). The contractor managed their schedule to ensure the project was completed over three months ahead of schedule.

COST CONTROL: i. Contractor's billings current, accurate and complete (SATISFACTORY)

ii. Contractor's budgetary internal controls adequate (VERY GOOD)

KTR performed work in such a manner as to save funds that were obligated for erosion control and environmental protection on the project. The contract was modified to reduce the total cost of the contract to the government.

iii. Innovation used that resulted in cost savings (N/A)

MANAGEMENT: i. Management of resources and key personnel (VERY GOOD) The contractor managed all personnel and resources to ensure a quality and ahead of schedule project.

ii. Coordination and control of subcontractors (N/A)

iii. Review and resolution of subcontractor's issues (N/A)

iv. Management responsiveness (VERY GOOD) The contractor's staff and management team are always very responsive and maintain a proactive team approach with the Corps of Engineers to complete projects.

REGULATORY COMPLIANCE: i. Contractor's enforcement of laws and regulations (SATISFACTORY)

ii. Correction of deficiencies when out of compliance (SATISFACTORY)

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iii. Communication of laws and regulations to subcontractors (SATISFACTORY)

iv. Compliance with Davis-Bacon Act (SATISFACTORY)

OTHER AREAS: i. Adequacy of Contractor's Safety Plan (SATISFACTORY)

ii. Implementation of Safety Plan (SATISFACTORY)

iii. Identification and correction of safety deficiencies (SATISFACTORY)

iv. Quantitative evaluation of accidents or injuries on this project: There were no accidents or injuries on this project.

**RECOMMENDATION:**

Given what I know today about the contractor's ability to perform in accordance with this contract or order's most significant requirements, I would recommend them for similar requirements in the future.

**Name and Title of Assessing Official:**

Name: CHRIS BURROUGHS

Title: Area Engineer/ACO

Organization: USACE Memphis District

Phone Number: 901-579-4701 Email Address: christopher.d.burroughs@usace.army.mil

Date: 11/13/2014

**Contractor Comments:**

This evaluation has been modified, please see the original evaluation to view the contractor comments.

**Name and Title of Contractor Representative:**

Name:

Title:

Phone Number: Email Address:

Date:

**Review by Reviewing Official:**

Concur with ratings. I appreciate the good work of C & M CONTRACTORS, INC. I would recommend them for future work.

**Name and Title of Reviewing Official:**

Name: TOM MORGAN

Title: Supervisory Civil Engineer

Organization: USACE

Phone Number: 901-544-3114 Email Address: thomas.p.morgan@usace.army.mil

Date: 11/14/2014

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