

<b>PERFORMANCE EVALUATION (CONSTRUCTION)</b>		1. CONTRACT NUMBER W912EQ10C0008	
		2. CEC NUMBER 945067569	
IMPORTANT: Be sure to complete Part III - Evaluation of Performance Elements on reverse.			
<b>PART I - GENERAL CONTRACT DATA</b>			
3. TYPE OF EVALUATION (X one)		4. TERMINATED FOR DEFAULT	
<input type="checkbox"/> INTERIM (List percentage <u>95</u> %)		<input checked="" type="checkbox"/> FINAL	
<input type="checkbox"/> AMENDED		<input type="checkbox"/>	
5. CONTRACTOR (Name, Address, and ZIP Code) C&M CONTRACTORS, INC P.O. BOX 247 DONIPHAN MO 63935 USA NAICS Code: 237990		6.a. PROCUREMENT METHOD (X one)	
		<input checked="" type="checkbox"/> SEALED BID <input type="checkbox"/> NEGOTIATED	
		b. TYPE OF CONTRACT (X one)	
		<input checked="" type="checkbox"/> FIRM FIXED PRICE <input type="checkbox"/> COST REIMBURSEMENT	
		<input type="checkbox"/> OTHER (Specify)	
7. DESCRIPTION AND LOCATION OF WORK DITCH 24 CHANNEL CLEARING CLEANOUT The work consists of channel clearing and cleanout within Ditch 24 from station -1+00 to station 241+00 as well as selective clearing along Ditch 24 from station -1+00 to station 233+00. The project is located in Stoddard County, Missouri. This project also consists of establishment of turf within the right-of-way limits, including the berm, excavated material embankment, anywhere above the top bank that is denuded of grass due to construction activities, and the excavated channel slopes down to the waters edge. Stoddard County, Missouri			
8. TYPE AND PERCENT OF SUBCONTRACTING 10% Turfing			
9. FISCAL DATA	a. AMOUNT OF BASIC CONTRACT \$739,670	b. TOTAL AMOUNT OF MODIFICATIONS \$0	c. LIQUIDATED DAMAGES ASSESSED
			d. NET AMOUNT PAID CONTRACTOR \$739,670
10. SIGNIFICANT DATES	a. DATE OF AWARD 02/23/2010	b. ORIGINAL CONTRACT COMPLETION DATE 11/24/2010	c. REVISED CONTRACT COMPLETION DATE 12/12/2010
			d. DATE WORK ACCEPTED 11/20/2010
<b>PART II - PERFORMANCE EVALUATION OF CONTRACTOR</b>			
11. OVERALL RATING (X appropriate block)			
<input checked="" type="checkbox"/> OUTSTANDING	<input type="checkbox"/> ABOVE AVERAGE	<input type="checkbox"/> SATISFACTORY	<input type="checkbox"/> MARGINAL <input type="checkbox"/> UNSATISFACTORY (Explain in Item 20 on reverse)
12. EVALUATED BY			
a. ORGANIZATION (Name and Address (Include ZIP Code)) CARUTHERSVILLE AREA OFFICE		b. TELEPHONE NUMBER (Include Area Code) 573.333.1043	
c. NAME AND TITLE JACK RATLIFF ADMINISTRATIVE CONTRACTING OFFICER		d. SIGNATURE //Electronically Signed//	e. DATE 12/27/2010
13. EVALUATION REVIEWED BY			
a. ORGANIZATION (Name and Address (Include ZIP Code)) USACE, MEMPHIS DISTRICT		b. TELEPHONE NUMBER (Include Area Code) 901-544-3113	
c. NAME AND TITLE STEPHEN SHANKLE SUPERVISORY CIVIL ENGINEER		d. SIGNATURE //Electronically Signed//	e. DATE 01/12/2011
14. AGENCY USE (Distribution, etc.)			

**PART III - EVALUATION OF PERFORMANCE ELEMENTS**

**N/A = NOT APPLICABLE O = OUTSTANDING A = ABOVE AVERAGE S = SATISFACTORY M = MARGINAL U = UNSATISFACTORY**

15. QUALITY CONTROL							16. EFFECTIVENESS OF MANAGEMENT						
N/A	O	A	S	M	U	N/A	O	A	S	M	U		
	X						X						
			X					X					
		X							X				
	X							X					
			X				X						
			X						X				
			X						X				
			X						X				
			X						X				
			X				X						
<b>17. TIMELY PERFORMANCE</b>							<b>18. COMPLIANCE WITH LABOR STANDARDS</b>						
			X						X				
			X					X					
		X							X				
		X							X				
		X				<b>19. COMPLIANCE WITH SAFETY STANDARDS</b>							
X									X				
X							X						
X								X					

**20. REMARKS** (Explanation of unsatisfactory evaluation is required. Other comments are optional. Provide facts concerning specific events or actions to justify the evaluation. These data must be in sufficient detail to assist contracting officers in determining the contractor's responsibility. Continue on separate sheet(s), if needed.)

**Small Business Utilization**

Does this contract include a subcontracting plan? No

Is small business subcontracting under this contract included in a comprehensive small business subcontracting plan? N/A

Is small business subcontracting under this contract included in a commercial small business subcontracting plan? N/A

Date of last Individual Subcontracting Report (ISR) / Summary Subcontracting Report (SSR): N/A

**EVALUATOR REMARKS:** 15. Quality Control - The contractor provided effective/thorough QC throughout the project with outstanding workmanship and QC documentation. The contractor successfully implemented construction processes that are not typical for the cleanout of a channel this size.

16. Effectiveness of Management - The management team is cooperative and responsive and managed all work efficiently. The project adequately resourced with personnel, equipment, and supplies.

17. Timely Performance - The contractor completed the project ahead of his required completion date.

18. Compliance with Labor Standards - The contractor was prompt with submitting accurate payrolls and was in compliance with all labor provisions of the contract.

19. Compliance with Safety Standards - Worker safety is not compromised and all safety provisions were adhered to. The contractor used chainsaw crews, laborers, and an excavator for the selective clearing portion of the work; excavators for the channel and left bank slope clearing; and three excavators, two tractors with pans and two dozers for excavation of the channel and placing into and shaping of the excavated material disposal area. The contract did not experience a lost-time accident or a recordable incident from the start date of March 3, 2010 through substantial completion in mid-November 2010 with more than 5,800 man-hours recorded. C & M's corporate safety and drug free workforce programs as well as the job specific programs such as the Activity Hazard Analysis, Administrative Plan, safety inspection checklists, etc. met or exceeded contract

(continued...)

20. REMARKS (...continued)

requirements. Six employees had successfully completed the OSHA 30 Hour Construction course and others had completed the OSHA 10 Hour Construction course as well as many of them completing CPR/First Aid training. Weekly toolbox safety meetings were held as scheduled. Contractor's employees in the field never had to be reminded to wear their hard hats, steel toed boots, chaps, or other required PPE. The contractor's emphasis on safety as communicated at the pre-construction conference and as demonstrated by employees in the field shows a corporate focus on safety.

Overall, the contractor performed the work in an Outstanding manner (with above average ratings on several items) and partnered with the Government to complete the project and make it a success.

CONTRACTOR REMARKS: We appreciate our evaluation and would like to note that the Caruthersville office was very efficient and professional. We were able to develop an excellent working relationship with not only the inspector Gerritt Meyers but the Caruthersville office as a whole. The office was cross trained so that if we had a question, anyone there could answer it or was willing to find out the answer in a timely manner. We look forward to working with this district again in the future.

CONCURRENCE: I concur with this evaluation.

CONTRACTOR NAME: MELINDA VAUGHN

TITLE: PRESIDENT

PHONE: 573-996-3113

DATE: 01/03/2011

REVIEWER REMARKS: Concur with the Evaluator's remarks and rating.